OPPORTUNITIES IN CHINA

INDUSTRY & CONSUMER INSIGHT **APRIL 2020**

BYOB X QUMIN

Qumin specialise in helping global brands succeed in the Chinese market and, vice versa, Chinese brands go global.

We know China, it's people and culture inside out and have decided to share our knowledge not only with our clients, but also with any business who wants to be 'China ready'.

Over the last 8 years we have **listened to and learned from** the needs of China's consumers and hundreds of brands competing at China speed. In 2020 Qumin launched BYOB - **Bring Your Own Brand** – a new flagship event series built around individual industries aimed at **moving brands from passive to active marketing**.

The idea is to inspire brands to **re-think their own China strategy** by **learning from current trends** and **positive brand examples** through a **hands-on approach** to marketing with live workshops and Q&As.

All events in the BYOB series are **specially crafted and industry specific**. In January, we took a deep-dive into the travel and tourism sector with a house full of well-known brands.

Then COVID-19 happened. Landscapes changed. Businesses around the world were shaken up, new opportunities created.

THIS REPORT IS JUST THE START

This report summarises **key changes** across industries in
China and will be followed by
a series of **individual webinars**dedicated to the individual
sectors.

Let's get straight into it...

WITH THE HUGE CHALLENGES
BUSINESSES FACE DURING
COVID-19, THERE ARE MANY
LEARNINGS AND,

MOST IMPORTANTLY,
OPPORTUNITIES COMING

FROM CHINA.

WITH CHINA'S **ACTIONS ALLOWING** THE ECONOMY TO REBOUND, **CONSUMERS ARE**

EAGER TO

SPEND.

BUT WHAT
HAS CHANGED IN
CHINA'S POST
COVID-19 WORLD?

LEARN AND
WHERE ARE THERE
OPPORTUNITIES FOR
NEW GROWTH?

THIS REPORT SHOWS HOW **DIFFERENT** INDUSTRIES ARE RECOVERING, HOW CONSUMERS

ARE BEHAVING,

AND GIVES

SUCCESSFUL

BRAND

EXAMPLES.

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APPROACH

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CHINA IS RESTARTING



Wuhan, the original epicenter of COVID-19, has not seen any new cases since March 20th.

Nationwide, 99% of new cases are people returning to China from other countries.

90% of major public construction projects have resumed as of 14 March.

Western brands Apple, Nike, Adidas, and Starbucks have re-opened all of their stores in China.

INDUSTRY BREAKDOWN

TRAVEL AND TOURISM

Travel was completely impossible during lock-down, making it one of the worst hit industries...

But also a keen one to recover.

INDUSTRY TRENDS

With travel bans lifting, 40% of 5A-level (the highest level for tourist attractions) scenic spots in China reopened their online booking systems, e.g. on C-Trip.

Travellers can now **book** "future trips" with free cancellations, should the travel ban last.

Some tourist attractions chose to connect with their audience

online, through either
hosting exhibitions online (e.g.
museums) or live-streaming from
destinations (e.g. Zoos, or
Wuhan cherry blossoms).

The Tourism Industry will see an increase in wellness and medical tourism, moving away from the current experience-led shopping and culture trips.

CONSUMER BEHAVIOUR

After the two-month lock-down,
Chinese are longing for a
change of scenery.

They are eager to splash out on their next trip, with 60% planning to spend over 10,000 RMB*.

As there have been **no recent new domestic COVID-19 cases**and there are effective epidemic

control measures, people feel it is safe to travel as early as May.

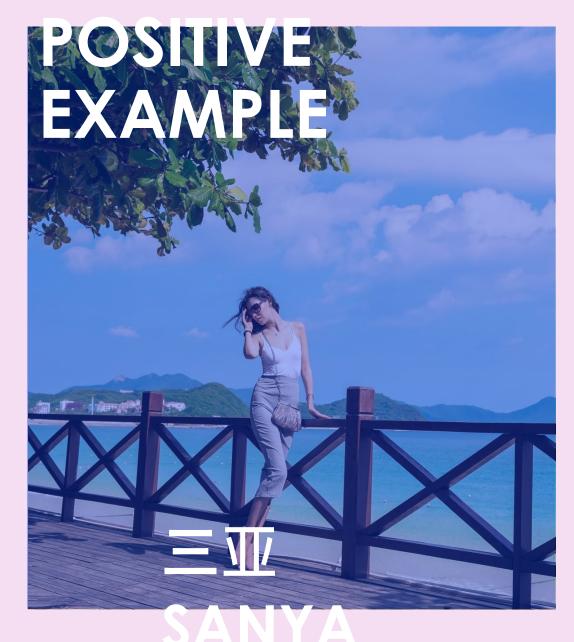
COVID-19 has re-instated the importance of health, making it likely that future trips will make health and well-being a priority.

*China Travel Academy and C-Trip.

All top tourist sites in the beach city Sanya on China's Hainan Island have resumed operations.

74,000 tourists enjoyed the re-opened facilities and about 23,000 workers returned to their jobs.

Sanya also joined the WWF's 'No Plastic In Nature' initiative, sparking joy amongst netizens who believe that Hainan will become the 'Hawaii of the East'.





In March, travel platform C-Trip sold 10 million RMB worth of travel packets within one hour through a livestream.

The stream was **hosted on Douyin (TikTok)** by the C-Trip

Chairman.

When Chinese people think of cherry blossoms, they think of Wuhan.

As one of the best places to appreciate cherry blossoms in Wuhan, Wuhan university launched a dedicated cherry blossom livestream on Weibo from 16-25 March.

The livestream captured the eyes of 400 million viewers during the first day alone.



HEALTH SERVICES ...

Due to the imminent need of 'contactless' health services during the COVID-19 outbreak, new (online) health services and products have popped up left, right, and center.

INDUSTRY TRENDS

Due to the lockdown and social distancing measurements, COVID-19 accelerated the growth of 'contactless' online medical platforms, as well as telephone services.

oprovide services

This led many Chinese technology giants (e.g. Alibaba, Tencent, Huawei) to launch their own online medical services.

Over 1,000 enterprises currently provide so-called telemedicine services for over 13,000 patients.

CONSUMER BEHAVIOUR

Due to the convenience and safety of 'contactless' online medical consultations, the demand for these is rising.

97% of Chinese patients now expect to use more digital services within the next five years, while 64% expressed interest in telemedicine*.



BAIDU HEALTH

Over 100,000 Baidu Health doctors have handled more than 15 million user inquiries for free.

The platform also features
live streams with professional
doctors who answer questions in
real time.

Users trust the website because Baidu has a good reputation as the dominant Chinese search engine, and 'Baidupedia' is considered a reliable source of information.

Platform 'PingAn Good Doctor' offered free masks to those users who downloaded the application.

They also worked with thirdparty applications and famous national doctors to provide medical consulting service.

This, amidst the overall situation in China, resulted in a staggering 900% increase in new users from December 2019 to January 2020.

POSITIVE



SPORT AND FITNESS

The demand for sport and fitness online is booming as people are determined to keep fit without venturing outside or to the gym.



INDUSTRY TRENDS

Sport brands are well and truly embracing O2O with 'Internet+sports' being the new trend. For example brands are doing livestreaming tutorials or live sales. Many Western brands are now finally opening online flagship stores.

Most offline sport stores, including Nike, Adidas, and Reebok, have reopened.

Sales of fitness and weight loss products are up 150% month on month Alibaba's T-mall, e.g. L-Carnitine, Orlistat, and Whey Protein.

CONSUMER BEHAVIOUR

COVID-19 made people realise the importance of health and keeping up a strong immune system.

This has led to **exercising frequently** using online fitness platforms.

Although gyms are slowly re-opening, users are still weary about returning and prefer home workouts.

To support a healthy lifestyle, consumers are also demanding dietary supplements and fitness products.

Short video
platform Douyin (TikTok)
worked with celebrities and
influencers to launch an
'online gym' campaign
with livestreamed tutorials.

#HomeWorkOutIdeas had 1.2 billion views on the platform.

Nike is a successful example with streams for runners, basketball lovers, etc.



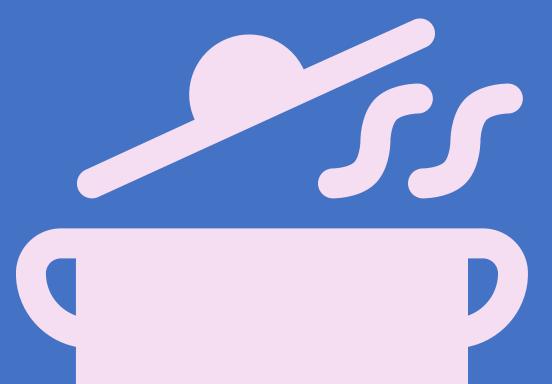


Domestic sport brand Xtep launched all 4,000 offline stores online, via WeChat miniprograms.

Conversions **peaked at 16%**, and daily sales rocketed to **8 million RMB**.

Based on this trend, Xtep have decided to adjust their future strategy, which will state that offline sales will only account for 20-30%.

HOME COKING



China has re-discovered the joy of home cooking thanks to restaurant closures.

INDUSTRY TRENDS

Online, the demand for cooking content has surged since the coronavirus lock-down began in China. For example, video platform Bilibili recorded over 580 million views of cooking related videos.

Downloads of the top five recipe apps more than **doubled in February**.

Kitchen appliances have become more popular than ever: on T-mall, sandwich makers sales increased by 1500% year on year, and sales of air fryers increased by 659%.

CONSUMER BEHAVIOUR

For a nation used to cheap, convenient and high-quality take-aways, home cooking had been losing its appeal for years.

Millions now re-discovered the joy of cooking during lock-down and nationwide restaurants closures.

Home cooking can give people peace of mind, especially as they must still exercise caution when eating out.

COVID-19 has also increased people's sense of health. By cooking at home, one can ensure they cook healthy meals.

After being recommended by Lijiaqi (the top live streamer in China) and Douyin (TikTok) cooking influencers during a T-mall Women's Day campaign.

The sales of Shanben air fryers were **30.48 million RMB** in March.

POSITIVE



SHANBEN



INDUSTRY TRENDS

strong O2O and omni-channel presences in China over the last couple of years, further accelerated by the coronavirus pandemic.

Cloud fashion shows, online or live-streamed events, and online stores events are some of this year's new trends.

Platforms include e-commerce sites, e.g. T-mall, JD and social media Weibo, Douyin, WeChat mini-program and Tencent video.

International Women's Day, a COVID-19 turning point for China, saw sales of **T-mall luxury stores** increase by 300% year on year.

CONSUMER BEHAVIOUR

The Chinese government is encouraging people to spend more money to restore the economy.

"Revenge buying", due to frustration caused by flight and travel plan cancellations, especially now with **the rest of**

the world closing their borders, is leading to an increase in luxury spending.

A shift to **buy more luxury in China** rather than overseas is also taking place.

13 Luxury brands

including Burberry, CHANEL, and Dior have participated in an online Douyin (TikTok) livestreaming fashion show as the global fashion weeks were shelved.

Dior's live stream of its Paris fashion show on 25 February attracted over 10 million viewers, the campaign hashtag hit over 100 million views.

POSITIVE



SHOWS



Luxury brands launched
their official flagship stores on Tmall to give their Chinese
audience a more convenient
access:

Cartier on 9 January, Kenzo on 17 January, Prada on 14 March, Alexander Wang on 18 March, Giorgio Armani on 20 March, and Miu Miu at the end of March.

T-mall will also hold a 'New Luxury Day' livestreaming promotion on the 18th of every month.

Chow Tai Fook Jewellery
Group **reopened 85%** of its
over 3,600 Chinese stores
before 15 March.

The brand started producing masks for international donation on 20 March.



CHOW TAI FOOK



LOUIS VUITTON

On 26 March, Louis Vuitton
live streamed on social
review platform Xiaohongshu's
(RED) new 'live streaming for
business' function for the first time.

The one-hour live stream was hosted by a Chinese influencer and a famous celebrity.

Although it "only" attracted 15,000 views and some commented on the cheap looking background, LV gained 20,000 new followers on RED.

BEAUTY AND FASHION

Coming out of lockdown, beauty and fashion were amongst the most attractive to Chinese consumers.

INDUSTRY TRENDS

The beauty, nail and hair industry ranked first in WeChat's fastest-resuming industries report, up 365% since February.

Again, trends are moving online.
Live-streaming has become a
vital marketing tool. Almost 1,000
beauty and fashion brands
livestreamed on WeChat
mini-programs during

International Women's Day. Conversion rates reached 40% for some brands.

As most factories **re-opened from March**, the disrupted supply chain is ready to recover.

'Healthy' beauty products **are preferred** post outbreak.

CONSUMER BEHAWIOUR

The aforementioned "revenge buying" means people are wanting to **spend more money** on beauty and fashion to lift the spirits.

After being unable to visit salons during the lockdown, Chinese are **keen to freshen up** with stores reopening.

However, to maintain social distancing, many prefer to purchase clothing online.

With the **increased health trend**, healthy and sustainable products are preferred.

Having no offline audience due to social distancing rules,

Shanghai Fashion Week

Iaunched the first "cloud fashion week" on T-mall with 150 apparel brands (Converse, Miss Sixty, Staccato, Boy

London, Urban Revivo, etc.)

from 24-30 March.

Models walked a runway surrounded by green-screen. **Using AR**, organisers could create stunning, futuristic **background visuals**.



FASHION WEEK



PERFECT DIARY

International Women's Day was a positive turning point for many brands as Perfect Diary saw a 320% increase in sales on JD.com from 1-8 March and a 29% increase on T-mall.

Abby's Choice, a new beauty brand of Perfect Diary's parent company Yixian E-commerce, officially joined Tmall on 5 March.



preferences.

INDUSTRY TRENDS

A sharp increase in e-commerce activity has resulted in online players becoming more significant as the gatekeepers to Chinese FMCG shoppers.

Grocery deliveries, i.e. home delivery, online orders and contactless in store pick-ups are likely to remain popular as

consumers still avoid crowded areas, not to mention the convenience aspect.

This opens up **significant growth opportunities** to specialist delivery companies, including Meituan Dianping and ele.me.

CONSUMER BEHAVIOUR

Many consumers still avoid crowded areas and are concerned about food safety. They will purchase more products to cook at home.

With spending more time online in general, brands that are visible and active in the virtual sphere are seen as positive and accessible.

Demographics are also shifting. Prior to the COVID-19 outbreak, online shoppers did not really include the older generation.

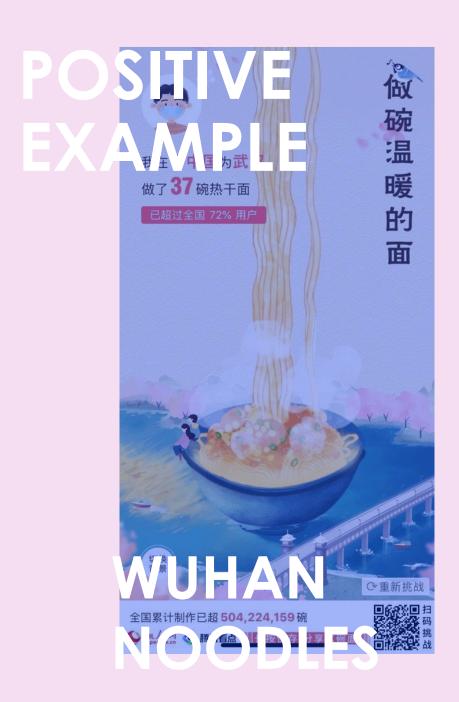
Now, since everyone was unable to leave home, generations 40+ had to learn how to order food online.

Mengniu, a leading dairy company in China, promoted and distributed their products at thousands of supermarkets nationwide via food delivery platform Ele.me.

They stressed that "every 100ml milk contains 3.6g of milk protein", advertising the milk to be a good addition to maintain a healthy lifestyle.

Mengniu sold nearly **1,000 tons of milk** in six days (18-24 March).





So called 'Hot Dry Noodles' are **Wuhan's signature dish**.

On 20 March, People.cn and Tencent launched a special H5 campaign – "cooking a bowl of warm hot dry noodles", calling for all netizens to spread their kindness and love to the hardest hit province in China.

The page shows over **5 billion bowls of hot dry noodles** that were cooked.

March is famously **cherry blossom season** in Wuhan.

Pocky chocolate sticks, Lay's crisps and Oreo biscuits all released **limited edition spring products** with special (pink) flavours.

The adverting of Oreo cherry blossom flavour on Weibo hit **80.9k views, 54k repost, 5.9k likes and 2.8k comments** within 11 hours.

POSITIVE



BLOSSOM



Taobao launched a 'countryside livestreaming plan 2.0'
(淘宝村播计划2.0) which plans to help over 200,000 farmers with selling agricultural products.

Farmers will receive training and support of how to live stream.

The first version of the plan was rolled out in 2019 but has now become more crucial than ever.

ONLINE EDUCATION

With school closures, the online education market evolved at China-speed.



INDUSTRY TRENDS

China's Ministry of Education expects the online education market to reach 3000 billion RMB (USD 434.1 billion) in 2020.

Due to the COVID-19 lock-down and school closures, the daily active users of education related WeChat mini-programs increased by 140% month on month in March.

Mid-March, 120 million Chinese students, almost half of the total, were taking lessons online through Alibaba's work platform DingTalk.

RMB into its education category to support online education creators and enterprises.

CONSUMER BEHAVIOUR

Having to work from home and look after children led to many parents seeking out online education tools, aside from mandatory online classes.

Users deem online courses a useful and cost-effective way to kill time when staying at home. Moreover, there are no or low requirements for online courses, so more people

can learn what they are interested in, e.g. photography, design, languages.

Consumers in tier 3 or 4 cities are excited for the new opportunity to balance out educational gaps with higher tier cities.

51 Talk, the premier online English school in China, collaborated with famous young celebrity Wang Junkai to promote their courses.

The topic **hit 1.79 billion views** and 31.67 million discussion on Weibo.



TALK

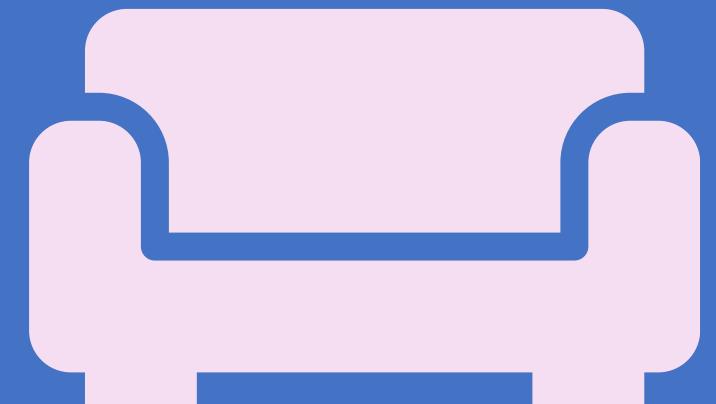


online education platform for primary and secondary school, has been offering free online courses for 6 weeks to attract new users. The campaign resulted in 400 million total users.

Yuanfudao's 'Zebra Al Class', where children can learn about Al, **exeeded 300 million RMB revenue** in March alone.

HOME

The COVID-19 lockdown meant people were becoming well acquainted, and possibly annoyed with their furniture arrangements.



INDUSTRY TRENDS

Alibaba and Ikea China recently noted that 40% of their Chinese consumers listed their living room and bedroom as a priority for renovation projects, followed by the kitchen, study room and bathroom.

Sustainable, environment-friendly and health-focused furniture is trending, **especially**

among young, eco-conscious consumers.

75%* of young consumers want their children to have access to playing facilities, so if they can't use outdoor spaces, they will purchase home equipment. This boosted sales of gaming products, trampolines and slides.

*Yicai News

CONSUMER BEHAVIOUR

The new lifestyle caused by Coronavirus encouraged Chinese consumers to rethink their home environment, boosting online home furniture and furnishing shopping.

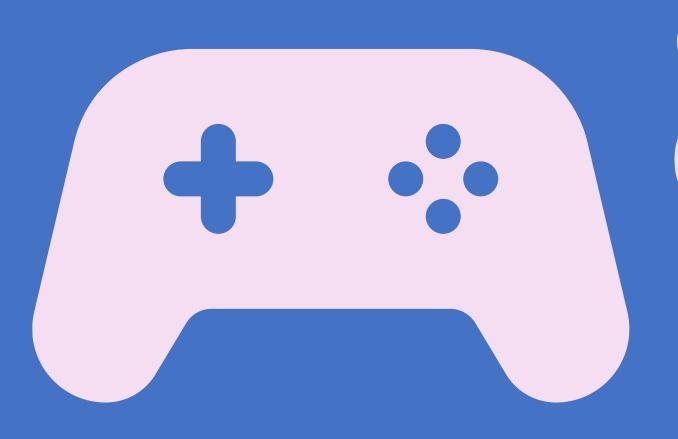
For example, half of all carpets
designed in collaboration
with Virgil Abloh and Ikea were
bought by customers in that age
group.

The late 20s and early 30s are internet savvy and trend lovers, so they want to follow the latest furniture trends.

Ikea, thanks to closured of offline stores, only recently set up its own Chinese website and developed a mobile app.

Ikea also opened its online flagship store on Tmall on 10 March, offering over 3,800 popular products and furnishing solutions to 1.28 million new followers.





GAMING (BONUS)

Gaming is not a niche industry in China, it was always mainstream, but since the COVID-19 lockdown, the demand increased even more.

INDUSTRY TRENDS

In February, average weekly game downloads in China jumped 80%. Apple's App Store noted a 62% rise in game downloads in China alone.

With the development of 5G, cloud gaming users in China are expected to reach 373 million by 2021*.

Huawei released its 5G cloud gaming solution 2.0 on 18 March which upgraded the rendering solution of Kunpeng Cloud Games and tripled the online density of HD games.

*according to the 2019 China Cloud Game Industry Research Report.

CONSUMER BEHAVIOUR

Millions of Chinese are still remaining indoors post-work, to maintain social distancing, spending more time and money on mobile gaming. Tencent's Game For Peace, a PUBG-like game, is currently raking in most.

Gaming is satisfying people's social interaction needs during isolation and wetting new gamers appetites to continue gaming post pandemic.

Honour of Kings collaborated with Tencent News on a 'Blind box' campaign.

It also partnered with QQ Music to release their own background music sung by famous singer Wang Sulong.

Their "Game at Home"
campaign - livestreaming
every Saturday from 21
March with e-sport KOLs and
celebrities – is broadcast on
13+ media outlets.





Tencent, the owner of WeChat and the world's largest gaming company, will develop 'GameMatrix' cloud Gaming Platform with Huawei and its powerful Kunpeng processor.

It will explore **AI and AR in games**.

TENCENT X HUAWEI

WHAT CAN WE TAKE FROM ALL OF

THIS?

Back to the roots and into the (more convenient) future is the motto of post-COVID-19 China. We have seen a cultural realignment as well as rapid development of certain service design and tech.

The outbreak has made people refocus on things of real value but had fallen behind due to rapid economic development in recent years. Namely health, nature, and activities including home cooking.

On the other hand, it has accelerated the online, virtual world. Live-streaming and online platforms and flagship stores are the key words here. They say, "technology moves fastest during war".

To accommodate social distancing rules, new and evolved, even more convenient 'contactless' services have sprouted at so called 'China speed'.

It is clear that the Chinese people now, more than ever, want to live in the moment. They want to make the best out of every situation and brands are heeding to this wish.

Only those brands that truly understand the need in the moment and solve a problem or make it better will really connect with the people of CHINA.

Finally, with Chinese people concerned about the spread of the virus in the rest of the world, brands selling to China are advised to reassure their consumers of their supply chains.



A people and experience company in Shanghai, Xi'an, London and NYC.

We are building brands in China and beyond.



Qumin apply insights strategically to creativity, branding and operational improvements.

We help brands succeed in China.



China is the most innovative place in the world for commerce and retail.

Not every brand has figured out how to apply an innovation process that aligns with its culture and category.

Thus many have "failed" competing in the Chinese market.

Through years of working with Chinese and western brands, we've developed a proprietary 'Rapid Innovation Process' that works across companies and categories.

Qumin bring to each project the right configuration of **technical experience and a native understanding of people and cultures** – tailoring an approach to fit your specific requirements.







SONY



And sustained relationships with some of the World's most loved brands.











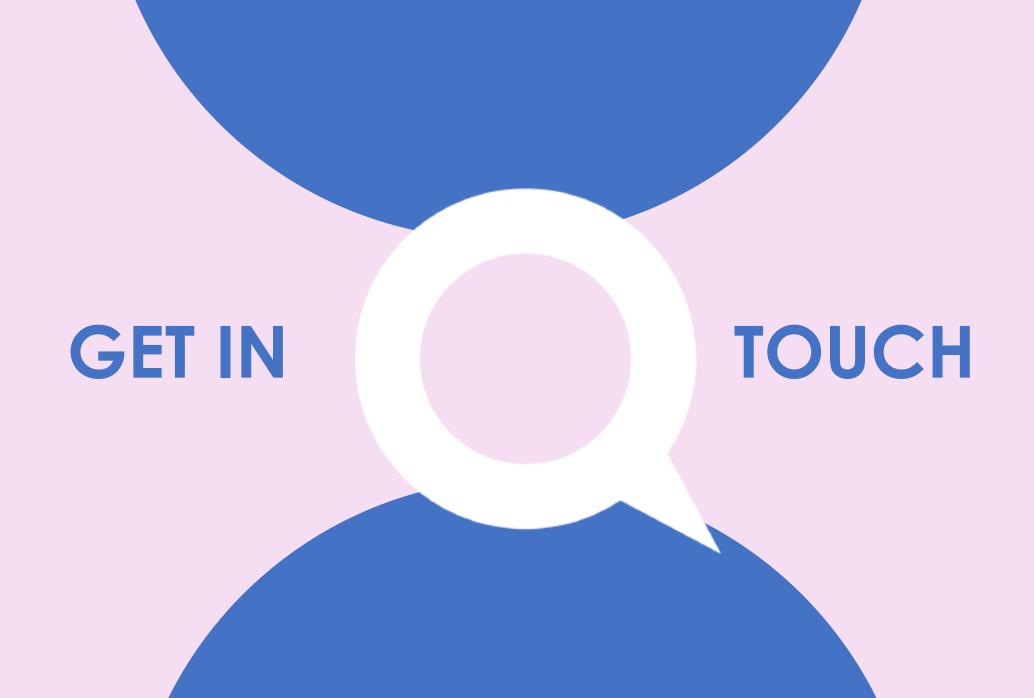


NET-A-PORTER









REACH OUT TODAY

We are all in this together.

Let's **learn from China** and **help each other out**.

These are **testing times**, but they too **will pass**.

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